

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, August 26, 2026, scheduled for 12:30 PM (or immediately following the Quality Board meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 12:29 PM.

Board Member attendees included: Eric G. Bing, PhD, MD, Byron Cryer, MD, Todd Furniss, JD, Reina Gonzalez, JD, Ramon Miguez, PE, Farida Minner, RN, Marjorie Petty, JD, Miriam Sharma, RN, and Yasmin Simon, JD.

Not in attendance: Jeff Tillotson, JD

Staff Present (via Webex and in-person) included:

Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Jessica Hernandez, Chief Health Equity Officer
Joseph Chang, Chief Medical Officer
Kareem AbdelFattah, VP & ACO
Keri Disney-Story, VP/Clinical Finance
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Samia Zia, Dir. Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer

Additional Attendees:

Rev. Ken G Crawford– Invocation Provider (via Webex)
Socorro Salazar – Commissioner Garcia’s Office (via Webex)

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Ken G Crawford offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After reviewing the agenda, the Chair noted Marjorie Petty had a potential conflict of interest regarding Stryker contracts (M15 and 04) and recused herself from deliberating and voting on those two items.

I. Consent Agenda: Minutes

- A. Consideration and Appropriate Action Minutes 2026-07-13 Board of Managers Special Session
- B. Consideration and Appropriate Action Minutes 2026-07-28 Budget, Finance & Infrastructure Committee
- C. Consideration and Appropriate Action Minutes 2026-07-29 Quality of Care & Patient Safety Committee
- D. Consideration and Appropriate Action Minutes 2026-07-29 Board of Managers

II. Consent Agenda: Contracts

- A. Consideration and Appropriate Action Regarding Contracts over \$200,000 (**See Attached List of Contracts**)

III. Consent Agenda: Policies

- A. Consideration and Appropriate Action Regarding SYS.PI.001 Quality Assessment and Performance Improvement Plan Policy
- B. Consideration and Appropriate Action Regarding CM-U-12 Utilization Management Plan Policy
- C. Consideration and Appropriate Action Regarding SYS.LEAD.004 Organizational Plan Policy
- D. Consideration and Appropriate Action Regarding CY2026 Infection Prevention Plan

IV. Consent Agenda: Charters

- A. Consideration and Appropriate Action Regarding Parkland Health Board Audit Committee Charter
- B. Consideration and Appropriate Action Regarding Parkland Health Board Budget and Finance Committee Charter
- C. Consideration and Appropriate Action Regarding Parkland Health Board Governance Compliance and Ethics Committee Charter

- D. Consideration and Appropriate Action Regarding Parkland Health Board Quality of Care & Patient Safety Committee Charter
- E. Consideration and Appropriate Action Regarding Parkland Health Board Talent Development and Executive Compensation Committee Charter

V. Consent Agenda: Other

- A. Consideration and Appropriate Action Regarding Parkland's Annual Review of the Sustainability Strategic Plan
- B. Consideration and Appropriate Action Regarding Parkland Health-Tax Increment Financing District Representative Resolution
- C. Consideration and Appropriate Action Regarding Parkland Health FY27 Internal Audit Plan

VI. Consent Agenda: Patient Settlements

- A. Consideration and Appropriate Action Regarding Patient Settlements

VII. Consent Agenda: Medical Executive Committee Items

- A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

VIII. Consent Agenda: Department Budgets

- A. Consideration and Appropriate Action Regarding Audit Department FY27 Budget Report
- B. Consideration and Appropriate Action Regarding Quality & Safety Operations Department FY27 Budget Report
- C. Consideration and Appropriate Action Regarding Compliance Department FY27 Budget Report

Vincent Hall asked if any items need to be pulled from the consent agenda for further discussion. Marjorie Petty removed Stryker contracts M15 and O4. Ramon Miguez motioned for approval of the consent agenda minus the two contracts specified. Byron Cryer seconded. The motion passed unanimously.

Vincent Hall next asked for a separate motion to approve the two contracts (M15 with Stryker Sales Corporation for the Vertebral Compression Fracture and Optablate Products contract modification and contract item O4 with Stryker for the Neptune 3 Waste Management System) removed. Ramon Miguez motioned. Yasmin Simon seconded. The motion passed unanimously.

among the members voting. Marjorie Petty did not participate in the deliberation or vote because of the disclosed potential conflict

IX. Reports Requiring Deliberation(s) or Approval(s)

A. Review of Report Regarding Parkland Health FY27 Budget (Final Version)

Keri Disney-Story reviewed the proposed FY 2027 budget with the Board. She highlighted updated patient revenue projections based on an additional month of financial performance data, which increased projected revenues and reduced a previously identified budget gap. Keri reported that the revised budget reflects a more realistic revenue forecast while maintaining current expense assumptions. She also reviewed projected cash reserves, noting that balances remain near organizational targets throughout the five-year forecast period. Additionally, she discussed the proposed tax rate and anticipated tax revenue growth. Following discussion regarding collection assumptions and revenue sustainability, the Board approved the FY2027 budget resolution for submission to Dallas County.

Key Metrics: (Hospital/Parkland Health):

- **Total Operating Revenues:** \$3.353/\$3.782 billion
- **Total Operating Expenses:** \$3.342/\$3.759 billion
- **Total Net Income:** \$122.9/\$135.2 million
- **Capital Budget:** \$171.5 million
- **Tax Rate:** 21.20 cents per \$100 valuation

B. Consideration and Appropriate Action Regarding Parkland Health FY27 Budget Resolution

Vincent Hall requested a motion to approve the Parkland Health FY27 Budget Resolution. Ramon Miguez motioned. Yasmin Simon seconded. The motion passed unanimously.

Break (HOMES Meeting)

C. CEO Update on System Operations

Fred Cerise provided a general operational update to the Board, highlighting sustained high patient volumes across the health system. He reported a peak inpatient census of 1,092 patients and nearly 24,000 emergency department visits during the month, reflecting increased demand and expanded capacity. Dr. Cerise discussed ongoing efforts to increase access through the addition of inpatient beds, ambulatory clinic expansions, and initiatives

to improve patient throughput. He also shared preliminary employee engagement survey results, which remained strong and within the top quartile nationally. Additionally, Dr. Cerise updated the Board on continued discussions with Children's Health regarding network participation and noted progress toward a letter of intent with UT Southwestern concerning future property transactions.

D. Update and Report Regarding Parkland's New Chief Financial Officer Position and Onboarding

Fred Cerise updated the Board on the recruitment of Parkland's new Chief Financial Officer. He announced that Travis Smith accepted the CFO position and is scheduled to begin in September. Dr. Cerise noted that Mr. Smith currently serves as Chief Financial Officer at University Health in San Antonio and brings extensive healthcare finance leadership experience, including work with public health systems, children's hospitals, health plans, and behavioral health organizations. Board members expressed confidence in the selection and thanked Keri Disney-Story for her leadership and service as interim financial leader during the transition period.

E. Update and Report on Parkland Health Length of Stay (LOS)

Kareem AbdelFattah and Michael Lane presented an update on efforts to reduce avoidable hospital days and improve patient throughput. They explained that the focus is not simply reducing length of stay, but identifying and eliminating avoidable delays that keep patients hospitalized longer than medically necessary. Using national benchmarking data, they reported that Parkland's average length of stay exceeded expected levels, while readmission rates remain among the best-performing hospitals in comparable cohorts. The team described a data-driven approach that examines service-line and patient-level barriers, including delays in operating room access, diagnostics, and discharge processes. Early improvement efforts have already reduced surgical backlogs and increased available inpatient capacity. Board members praised the framework, emphasizing the importance of focusing on patient-centered care, operational efficiency, and safe transitions home while maintaining strong quality outcomes.

F. Discussion and Consideration of Recommendations and Action Plan from April 11, 2026, Board Governance Retreat

Saul Cordero reviewed governance improvement opportunities identified during the Board retreat facilitated by Berkeley Research Group (BRG). He discussed recommendations related to board composition, development, enterprise risk management, technology oversight, and board operating practices. Saul outlined the Board's current governance framework, including orientation, ongoing education, compliance training, conference participation, risk oversight processes, and cybersecurity reporting. He also highlighted the Board's governance portal as a key resource for

preserving institutional knowledge and supporting effective governance. Board members discussed expanding educational opportunities, exploring collaboration tools for information sharing, and using future competency assessments to support board development and succession planning.

- G. Discussion and Consideration Regarding the Draft 2027 Board Calendar
Morgan Simmons reviewed the draft 2027 calendar for the Board of Managers and reminded the Board Members to let her know of any conflicts in advance of publishing the calendar.

Break

X. Executive Session

At 2:19 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

- A. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives Tex. Gov't Code §551.089
- B. Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY26 Performance to Date and FY27 Contract Tex. Gov't Code §551.085
- C. Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines Tex. Gov't Code §551.085
- D. Consideration and Appropriate Action Regarding Chief Executive Officer FY27 Annual Goals Tex. Gov't Code §551.074

Chair adjourned Executive Session and moved into Open Session at 4:24 PM.

XI. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

Upon entering back into Open Session, Vincent Hall requested a motion for the Board to approve the Master Service Agreement for Physician Services with UT Southwestern as presented, Chief Executive Officer FY27 annual goals as presented and to present a potential Board ‘make-up’ for the future of Metrocare as a joint operating Board with the member allocation of Parkland to Metrocare resulting in a 7-2 split as presented by Legal Counsel today.

Ramon Miguez motioned for the above statements. Byron Cryer seconded the motion. The motion passed unanimously.

XII. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:25 PM.

SO RECORDED:

Vincent I Hall

Vincent I Hall (Sep 29, 2026 09:58:22 CDT)

Vincent Hall
Chair

Brad Nitschke

Brad Nitschke (Oct 12, 2026 12:32:01 CDT)

Brad Nitschke, JD
Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
August 26, 2026									
Medical Products and Services									
M1	Capital	EnSite X Electrophysiology (EP) System for mapping in the EP Laboratory	Abbott Laboratories, Inc.	9/4/2026 – 9/3/2027	\$225,000	\$225,000	Sole Source	Yes	Shika Shakelli / Clinical Engineering
M2	Expense	Mod#1 Blood used by Dallas Fire & Rescue	American Red Cross	10/1/2024 - 9/30/2029	\$200,000	\$385,840	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner / Biotel Department
M3	Expense	Mod#1 Contract extension and adding funds for AngioVac Thrombectomy Devices & Accessories	AngioDynamics, Inc.	3/1/2023 - 2/28/2029	\$600,000	\$1,288,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan / Interventional Cardiology
M4	Expense	Mod# 6 Two-year contract extension and adding funds for test kits and reagents for the FACSlyric system	BD Biosciences	9/26/2018 - 9/25/2028	\$1,600,000	\$4,936,557	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services - Hematology
M5	Expense	Mod# 1 Add funding to the contract for STIMULAN Rapid Cure	Biocomposites Inc.	8/23/2024 - 8/22/2027	\$150,000	\$1,025,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Operating Room
M6	Expense	Mod# 1 Add funding to the Leadership Development Program contract	Blanchard Training & Development, Inc.	1/18/2017 - 7/19/2027	\$125,000	\$297,215	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Torey Johnson / Office of Talent Management
M7	Revenue	Mod # 1 City of DeSoto Social Work Program	City of DeSoto, Texas	1/1/2026 - 9/30/2027	(\$209,567)	(\$363,059)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M8	Revenue	Mod # 4 City of Lancaster Multi-Disciplinary Behavioral Health	City of Lancaster, Texas	10/1/2022 - 9/30/2027	(\$197,000)	(\$985,000)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M9	Revenue	Mod # 5 City of Mesquite Southeast Collaboration Crisis Intervention Team	City of Mesquite, Texas	10/1/2021 - 9/30/2027	(\$567,591)	(\$2,819,642)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M10	Expense	Mod#1 Legislative and Advocacy Services	Cornerstone Government Affairs Inc.	6/18/2025 - 6/17/2027	\$70,000	\$240,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs
M11	Capital	Mod # 1 to add the generator and service for the Emprint Ablation System.	Covidien Sales LLC	4/27/2026 - 8/31/2029	\$124,500	\$394,500	Sole Source Modification	Yes	David Alexander / Main Operating Room
M12	Expense	Mod#1 Adding funds to the Mammotome Breast Biopsy Products contract.	Devicor Medical Products, Inc.	9/14/2022 - 12/31/2027	\$209,000	\$582,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheri Marchant-Armstrong / Radiology Breast Imaging

M13	Expense	Mod#10 Adding funds to the Texas State Legislative Consulting Services contract	Sabrina T. Brown	9/12/2012 - 8/31/2027	\$150,000	\$2,389,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs
M14	Capital	The purchase of 2 SOMATOM Drive & X.ceed CT Scanners for the Emergency Department	Siemens Medical Solutions USA, Inc.	8/27/2026 – 8/26/2027	\$3,704,291	\$3,704,291	GPO Purchase	Yes	Shawn Grady / Radiology CT
M15	Expense	Mod#1 1-year Extension of the Vertebral Compression Fracture & Optablate Products contract	Stryker Sales Corporation	1/1/2022 - 12/31/2027	\$179,000	\$377,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady / Interventional Radiology CT
M16	Expense	Mod#1 Adding funds to the Water Treatment Services & Materials contract	Veolia WTS Services USA, Inc.	1/1/2025 - 12/31/2027	\$360,000	\$840,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick / Clinical Engineering
M17	Expense	Mod#3 Three-year contract extension for Werfen blood bank reagents contract	Werfen USA LLC	9/17/2021 - 9/16/2029	\$280,000	\$1,783,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz / Laboratory Services - Transfusion
M18	Expense	Aurelis pressure ulcer reducing mattress overlay and bed lease	ARJO FINANCIAL SERVICES	9/1/2026 – 8/31/2029	\$2,444,220	\$2,444,220	GPO Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Janice Owens / Wound Care Program
M19	Expense	Mod#1 Drop-In Backup Childcare Services	CDM Management, Inc. dba First Step	1/27/2025 - 12/31/2026	\$55,195	\$293,405	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar / Office of Talent Management

Information Technology

IT1	Expense	Mod#2 Add Middleware Licenses for Piccolo Xpress and Sysmex pocH-100i.	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	\$51,679	\$1,029,433	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Peng Lee / Information Technology
IT2	Expense	ALTO Digital Signage Solution: Hardware, Warranty and Management Services	Netsync Network Solutions, Inc	9/1/2026 – 8/31/2029	\$270,750	\$270,750	Sole Source	Yes	Carlton Brown II / Ceazari Threadgill / Information Technology
IT3	Expense	Prominence Advisors Service Now Analytics Intake, Governance, and Adoption	Prominence Advisors	8/26/2026 – 2/28/2027	\$199,810	\$199,810	Sole Source	Yes	James Gaston / Information Technology

Hospital Operations

O1	Expense	Third Party Administrator (Workers' Compensation)	Cannon Cochran Management Services, Inc.	11/1/2026 – 10/31/2031	\$1,750,000	\$1,750,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sean Doody / Insurance Risk Management
O2	Expense	Mod# 2 DSH, ESRD, S-10 Reporting & Medicare Bad Debt Review 1-year extension with funding	Ernst & Young LLP	10/1/2019 - 9/30/2027	\$305,000	\$2,388,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	James Blasingame / Government Reimbursement
O3	Expense	Mod # 1 In-Kind Support Agreement	Hope Clinic of Garland, Inc.	8/1/2025 - 7/31/2027	\$200,000	\$400,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	James Perez / Clinic Operations
O4	Capital	Neptune 3 Waste Management System	Stryker	9/1/2026 – 9/30/2026	\$233,450	\$233,450	Sole Source	Yes	David Alexander / Main Operating Room